

Texas Department of Transportation

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January 24, 2011

Deirdre Delisi, Chairman
Texas Transportation Commission
125 E 11th Street
Austin, Texas 78701

Dear Chairman Delisi:

Please accept this letter as notice of my plan to retire from the position of Executive Director of the Texas Department of Transportation (TxDOT) effective August 31, 2011.

Until then, as the agency's chief executive officer, I intend to focus on this session of the Texas Legislature; congressional issues, in particular the next transportation reauthorization bill; the Commission's expectations regarding the Restructure Council report; my national AASHTO and WASHTO duties; and continue to manage and guide this great organization to ensure we meet our short and long-term goals and commitments. Most importantly, I also aim to guide our workforce through upcoming changes until you have selected a new executive director.

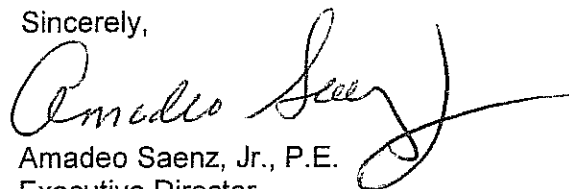
To that last point, my top priority at the department has been and always will be the wellbeing of my fellow employees. They've never once let this agency down and I want to make certain they have a reliable presence as the agency transitions in the coming months.

In my career at TxDOT I have participated in many important changes that have forever altered transportation and have resulted in Texas being regarded as the true leader in the transportation arena. We are by no means the same department that welcomed me in 33 years ago to start a rewarding career. I have had the honor of coming up through the ranks and working with the most dedicated and unselfish employees and co-workers, been provided opportunities to advance my career, and been chosen to lead the agency through dramatic and challenging times. I will leave this agency with many fond memories and a great deal of gratitude for my TxDOT family.

TxDOT will continue to evolve and I recognize the need to clear a path for the next person fortunate enough to occupy the position of executive director. I stand ready to assist as you bring on a new person to the best job in Texas government.

In the meanwhile I shall continue to execute my duties and am entirely at your service. So enough with the goodbyes for right now—let's go build something.

Sincerely,



Amadeo Saenz, Jr., P.E.
Executive Director

cc: Texas Transportation Commission
TxDOT Administration

THE TEXAS PLAN

REDUCE CONGESTION • ENHANCE SAFETY • EXPAND ECONOMIC OPPORTUNITY • IMPROVE AIR QUALITY
INCREASE THE VALUE OF OUR TRANSPORTATION ASSETS