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H-E-B

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- **320 Stores in Texas & Mexico**
- **\$14 Billion in Sales**
- **24 Warehouses**
- **8 Truck Terminals**
 - 13,000 store deliveries each week
 - 40 times/per store/per week
 - 60,000,000 delivery miles annually
 - 40,000,000 Parkway Transportation miles/year
 - 140,000,000 miles traveled from food manufacturing plants to warehouses

5 Key Concerns

1. Fuel
2. Environment
3. Congestion/infrastructure
4. Safety
5. Driver shortages

Actions needed

- L.C.V.
- Structural changes for freight movement





